### SYLLABUS Academic year 2024 - 2025 Year of Study III / Semester I

1. Information about the study program

1.1. University	"1 Decembrie 1918" University of Alba Iulia
1.2. Faculty	Faculty of Economics
1.3. Department	Business Administration and Marketing
1.4. Field of study	Business Administration
1.5. Cycle of Study	Bachelor
1.6. Academic program /	Business Administration / 242102 Process improvement specialist, 242104
Qualification/ ESCO Code	Process manager, 242110 Specialist in planning, control, and reporting of
	economic performance; ESCO Code 2421 - Management and Organisation

#### 2. Information of course matter

2.1. Course		Business	Initiat	ion 2	2.2. Si	ubject	code	BA 317.1	
2.3. Course leader			Assist	Assistant. PhD. Ciolomic Ioana-Andreea					
2.4. Seminar Tutor	4. <b>Seminar Tutor</b> Assistant. PhD			Assistant. PhD. Ciolomic Ioana-Andreea					
2.5. Year of study	III	2.6.	I	a)Type of Evaluation		E	2.8. Type of	course	Op
		Semester		(E – final exam/			(C-Compul	sory, <b>Op</b> –	
				CE - colloquy examination	1 /		optional, F -		
				CA -continuous assessment	t)		Facultative)		

3. Total estimated time (teaching hours per semester)

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3.1. Number of hours per week	4	3.2 course	2	3.3 seminar/laboratory	2
3.4 Total number of hours in the curriculum	56	3.5 course	28	3.6. seminar/laboratory	28
Time distribution					Hours
a. Study based on textbook, course support documentation, bibliography, and notes					30
b. Additional documentation in libraries, through specialized databases and field activities				17	
c. Preparing seminars/laboratories, essays, portfolios and reports.				20	
d. Tutoring					-
e. Assessment (examinations)				2	
f. Other academic activities (study visits, mentoring, projects)				-	

3.7 Total hours for individual study (a+b+c)	67
3.8 Total hours of university activities (d+e+f+3.4)	58
3.9 Total hours per semester (3.7+3.8)	125
3.10 Number of ECTS	5

4. **Prerequisites** (*where applicable*)

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4.1. curriculum-based	N/A
4.2. competence-based	N/A

**5. Requisites** (*where applicable*)

5.1. course-related	Room equipped with video projector/board.
5.2. seminar/laboratory-based	Room equipped with video projector/board.

**6. Specific competences to be aquired** (chosen by the course leader from the programme general competences grid)

Competences/Study	C1. Knowledge, understanding of the basic concepts, theories and methods of the field and area
results	of specialization; their proper use in professional communication
	C2 Using basic knowledge to explain and interpret various types of concepts, situations,
	processes, projects, etc. associated with the field
	C3 Application of basic principles and methods for solving well-defined problems/situations,
	typical of the field in conditions of qualified assistance
	C4 Appropriate use of standard evaluation criteria and methods, in order to assess the quality,
	merits and limits of processes, programs, projects, concepts, methods and theories
	C5 Developing professional projects with the use of established principles and methods in the
	field
Transversal	-
competences	

7. **Course objectives** (as per the programme specific competences grid)

7.1 Subject's general	Ability to initiate and carry out activities meant to support an efficient strategic management			
objective	process by gathering and using the required resources.			
7.2 Specific	Understanding the use of strategic management concepts like strategy, sustainable			
objectives	competitiveness, strategic management process, resources and competencies, etc.			
	Develops proper skills to enable the student to identify the cause of problems and provide			
	appropriate solutions to specific issues.			
	Familiarization with the market trends and the future perspective of strategic management.			

## 8. Course contents

8.1 Course	Teaching methods	Remarks
COMPANY – CENTRAL ECONOMIC AGENT OF A FREE ENTERPRISE	Lecture, conversation, exemplification	2 hours
THE ENTREPRENEUR AND ENTREPRENEURIAL ACTIVITY	Lecture, conversation, exemplification	2 hours
MARKET, ECONOMIC OPPORTUNITY	Lecture, conversation, exemplification	2 hours
BUSINESS ENVIRONMENT	Lecture, conversation, exemplification	2 hours
BUSINESS PLAN	Lecture, conversation, exemplification	2 hours
BUSINESS FUNCTIONING AND BUSINESS MANAGEMENT	Lecture, conversation, exemplification	2 hours
BUSINESS FINANCING SOURCES	Lecture, conversation, exemplification	2 hours
BUSINESS ETHICS AND RESPONSIBILITY	Lecture, conversation, exemplification	2 hours
BUSINESS RISK AND BUSINESS SUCCESS	Lecture, conversation, exemplification	2 hours
COMPANY – CENTRAL ECONOMIC AGENT OF A FREE ENTERPRISE	Lecture, conversation, exemplification	2 hours
THE ENTREPRENEUR AND ENTREPRENEURIAL ACTIVITY	Lecture, conversation, exemplification	2 hours
MARKET, ECONOMIC OPPORTUNITY	Lecture, conversation, exemplification	2 hours
BUSINESS ENVIRONMENT	Lecture, conversation, exemplification	2 hours
BUSINESS PLAN	Lecture, conversation, exemplification	2 hours

#### **Bibliography**

- 1. David, F., 2013, Strategic management. Concepts and cases, Pearson/Prentice Hall, USA.
- 2. Dârja (Cordos) Mălina, Management strategic, suport de curs, Seria Didactica, 2017.
- 3. Dess, G., 2007, Strategic management: text and cases, McGraw-Hill/Irwin, USA.
- 4. Hitt, M., Hoskisson, R., Ireland, D., 2007, Management of strategy. Concepts and cases, Thomson, USA.
- 5. Mellahi, K., 2010, Global strategic management, Oxford University Press, UK.
- 6. Pearce, J., 2007, Formulation, implementation and control of competitive strategy, McGraw-Hill/Irwin, USA.

7. Wheelen, T., Hunger, D., 2006, Strategic management and business policy, Pearson Education, USA.

8.2. Seminar	Teaching methods	Remarks
BUSINESS INITIATION	Student introductions Subject presentation	2 hours
ENTREPRENEUR'S PROFILE	Case studies analysis, brainstorming	2 hours
EXTERNAL FACTORS THAT INFLUENCE ENTREPRENEUR'S PROFILE	Case studies analysis, brainstorming	2 hours
INTERNAL FACTORS THAT INFLUENCE ENTREPRENEUR'S PROFILE	Case studies analysis, brainstorming	2 hours
BUSINESS PLAN - definition and objectives	Case studies analysis, brainstorming	2 hours
BUSINESS PLAN - structure	Case studies analysis, brainstorming	2 hours
BUSINESS FINANCING SOURCES – internal sources	Case studies analysis, brainstorming	2 hours
BUSINESS FINANCING SOURCES – external sources	Case studies analysis, brainstorming	2 hours
BUSINESS ETHICS	Case studies analysis, brainstorming	2 hours
SOCIAL RESPONSIBILITY IN BUSINESS	Case studies analysis, brainstorming	2 hours
BUSINESS RISK	Case studies analysis, brainstorming	2 hours
IDENTIFYING MARKET OPORTUNITIES	Case studies analysis, brainstorming	2 hours
DEVELOPING MARKET STRATEGY	Case studies analysis, brainstorming	2 hours
PROJECT PRESENTATION	Interactive seminar	2 hours

#### **Bibliography**

- 1. Bresser, R., Hitt, M., Heuskel, D., 2006, Winning strategies in a deconstructing world, John Wiley&Sons, USA.
- 2. David, F., 2013, Strategic management. Concepts and cases, Pearson/Prentice Hall, USA.
- 3. Mellahi, K., 2010, Global strategic management, Oxford University Press, UK.

# 9. Corroboration of course contents with the expectations of the epistemic community's significant representatives, professional associations and employers in the field of the academic programme

The content of the present document corresponds to the requirements of the business environment representatives.

#### 10. Assessment

Activity	10.1 Evaluation criteria	10.2 Evaluation methods	10.3 Percentage of
			final grade
10.4 Course	Knowledge of theoretical and practical elements regarding strategic management	Written exam.	70%

		To pass the exam students must solve correctly at least half of the exam subjects.	
10.5	Discussing the study cases		
Seminar/laboratory	Building and presenting projects	Seminar-activity portfolio (AP)	30%
class	Class participation.		

#### 10.6 Minimum performance standard:

- It is necessary to obtain a minimum grade of 5 (five) in order to pass this subject;
- The grades being granted are between 1 (one) and 10 (ten);
- Students must approach each element (question, problem) within the exam sheet;
- The exam is written and takes approximately 120 minutes;
- Writing a project proposal based on a given structure, that includes the basic specific elements
- The course and seminar/laboratory activities are carried out exclusively in a face-to-face format, according to national and university/faculty regulations, and according to the decision of the course professor, these aspects being communicated to students in the first two weeks from the beginning of the semester. In order to pass the subject, it is mandatory for students to attend at least 75% of the seminars/laboratories, face-to-face.

- In order to pass the subject, it is mandatory to take the evaluation test.

Fill in date: Course leader signature Se 16.09.2024 Assist. Ciolomic Ioana Andreea,PhD Ass

Seminar tutor signature Assist. Ciolomic Ioana Andreea, PhD

Approval date in department 16.09.2024

Department director's signature, Assoc. Prof. PhD. Maican Silvia